



# **U.S.-Israel Science & Technology Foundation**

## **Request for Applications in Integrated Security Management Systems Approach Pilot Studies**

### **Deadline for Submission – JULY 15, 2004**

#### **I. Introduction:**

The U.S.- Israel Science and Technology Foundation (the “Foundation”) invites submissions of applications for funding of projects to test and demonstrate an Integrated Security Management Systems Approach via pilot case studies. An integrated security management system should draw on elements derived from the current ISO 9001 (quality management), ISO 14001 (environmental management), BSI 18001 (occupational health and safety) standards and the new NFPA 1600 (disaster/emergency management and business continuity programs) standards. The Plan-Do-Check-Act (PDCA) model incorporating the 17 requirements in ISO 14001 is seen as a particularly relevant model in developing the integrated security management system.

The Foundation welcomes applications from both pilot locations, as well as technical experts who identify pilot sites within their project. The Foundation is a Washington D.C.-based 501 (c) (3) non-profit foundation established by the U.S.-Israel Science and Technology Commission (the “Commission”), a bi-lateral program funded by the governments of the United States and Israel. The Commission mandates programs which the Foundation implements on its behalf, therefore, all final awards and grants are subject to ratification by the Commission.

The Foundation’s mission is to:

- Promote the advancement of science and technology for the benefit of the general public of the United States and Israel.
- Encourage scientific exchanges between institutions in the U.S. and Israel.
- Stimulate mutually beneficial scientific and technical collaboration.
- Reduce barriers to bi-national cooperation on scientific and technical matters.
- Foster the growth of high technology industries in the U.S. and Israel.
- Promote the free flow of commerce and trade between the U.S. and Israel.

#### **II. Integrated Security Management Systems Program Objectives:**

In this current round of funding, the Foundation is accepting applications in the area of Integrated Security Management Systems. All applications must have a bilateral focus, clearly showing benefit to both the U.S. and Israeli public and/or private sectors. Preference is given to projects that are conducted jointly by entities from both countries; and where one or more partners (either US or Israeli) have some previous experience in implementing one or more of ISO 9001 (quality management), ISO 14001 (environmental management), BSI 18001 (occupational health and safety) standards and the new NFPA 1600 (disaster/emergency management and business continuity programs) standards. If requested, the Foundation may offer guidance and assistance in identifying appropriate partner entities in the other country after an award has been granted. The Foundation seeks to support projects that offer broad benefits to the public and private sectors in the U.S. and Israel, rather than solely the proposing entities. The Foundation encourages applications from organizations that have developed proven models, methods, and tools for implementing quality, environmental, safety, and/or risk minimization management systems. In essence, the Foundation seeks to fund projects that will establish broad-based guidelines for security enhancement through the application of a management systems approach.

The goal of the project is to develop a blueprint for action for U.S. and Israeli private, public, and governmental entities. This will be accomplished by launching into “proof of concept” of an integrated security management system built on existing tools developed in the above-mentioned standards. A demonstration study of the combined quality/environmental/safety management-security management systems approach will be conducted using pilot case studies in Israel and in the U.S. At the conclusion of the pilots, information on the non-sensitive aspects of the pilot and collected non-confidential materials will be published as guidelines for the use of other organizations wishing to implement an integrated security management system. The case studies may also be used by the standards development bodies to propose a standard in accordance with the “Justification Study Process and Criteria” for developing a management system standard as described in ISO Guide 72:2001(E).

The guiding principles in developing the integrated security management system are:

- Market Relevance
  - Meet demonstrated market needs
  - Encourage competitiveness and innovation
  - Avoid unnecessary burden
  - Avoid complexity
  - Does not imposed trade barriers
  - Used to achieve performance goals
  - Adds value to business and operations
- Compatibility and ease of use
  - Has common elements with similar management systems
  - Based on recognized model
  - Minimize sector-specific variances
  - Is flexible with regard to sectors, cultures, size
  - Enhances combined application of management systems

For purposes of this project, the Foundation defines “security” as: “Security reduces the risk of intentional acts that disrupt and have consequences on human health, safety and the environment and includes economic and societal assets and continuity.” Risk includes response and mitigation, however, similar to the paradigms of environmental and safety management systems, risk and vulnerability awareness and prevention are at the pinnacle of priorities.

The immediate goal of this project is to provide the public and private sectors with relevant guidelines for an integrated security management system that are consistent with existing management system approaches, guidelines, and standards. As defined in the ISO Guide 72:2001(E) “Guidelines for the Justification and Development of Management Standards”; management systems are used by organizations to develop their policies and to put these into effect via objectives and targets, using:

- an organizational structure where the roles, responsibilities, authorities, etc. of people are defined,
- systematic processes and associated resources to achieve the objectives and targets,
- measurement and evaluation methodology to assess performance against the objectives and targets, with feedback of results used to plan improvements to the system, and
- a review process to ensure problems are corrected and opportunities for improvement are recognized and implemented when justified.

The immediate outcome of the pilot case studies will be a set of guidelines and tools for wide-ranging implementation of integrated security management systems across industry, service, business, and governmental sectors. It will test proof of concept prior to initiating the discussion of the mechanics of developing a standard. This provides the basis for either developing a set of guidelines as the end product, and/or providing the experience and data necessary to proceed with the “Justification Study Process” of developing a standard.

Key elements to consider in project development for the pilot “proof of concept” case studies are:

- Our goal will be a significant, documented, and measurable security and response improvement at a facility, whether it is a post office, hospital, laboratory, refinery, chemical plant, port, railway, corporate factory, utility, transportation system, or other places where people congregate, and/or where hazardous materials may be found, where there exists critical infrastructures and where there exists high security risks.
- The integrated security management system approach must draw on elements derived from the current ISO 9001 (quality management), ISO 14001 (environmental management), BSI 18001 (occupational health and safety) standards and the new NFPA 1600 (disaster/emergency management and business continuity programs) standards.
- The Plan-Do-Check-Act (PDCA) model incorporating the 17 requirements in ISO 14001, as well as the BSI 18001 should be used as a starting point in developing the integrated security management system.
- The pilot projects should also examine and probably incorporate this quality system way of thinking whereby system reliability probability is the product of the probabilities of the reliability of its subsystems, which in turn are the product of the reliability and the tolerance ( $6\sigma$ ) acceptance of their components.

In order to submit a competitive application:

- The submitting organizations need to identify pilot site or sites. Preference will be given to studies that take place in parallel in the US and Israel. For example, a joint project between one or more US and Israeli ports; or between one or more US and Israeli hospitals, etc. Furthermore, combinations of organizations may also serve as pilot sites.
- One or more partners (either US or Israeli) should have some previous experience in implementing one or more of ISO 9001 (quality management), ISO 14001 (environmental management), BSI 18001 (occupational health and safety) standards and the new NFPA 1600 (disaster/emergency management and business continuity programs) standards.
- Each application should identify a technical team of experts who will assist in the security and management system aspects of the project. The technical teams of all the individual projects will conduct regular meetings to share non-confidential experiences and lessons learned. They will comprise an “experts support group” for all the projects. The Foundation will designate a technical project manager to provide oversight and assistance; including arranging periodic meetings, training, etc. Your budget should reflect quarterly meetings of the technical teams, and communications costs for the experts support group.
- Applications will be considered from both pilot locations and technical experts. A joint project between one or more US and Israeli ports; or between one or more US and Israeli hospitals, etc. may be submitted designating a lead party. Alternatively, a technical expert or group of technical experts may submit an application whereby they oversee the project and identify pilot sites within their project.

It should be recognized that the Foundation will establish working groups to assist the pilot case studies by developing some starting point guidelines; helping to develop a timeline and milestones (implementation metrics); examining metrics for system performance and security assurance (performance metrics), and monitoring the progress and work products in the interest of evaluating the information relevant to an international standard on security management.

### **III. General Application Submission and Selection Guidelines:**

#### **1. Eligibility**

The Foundation makes competitive grants in the United States and Israel. Eligible grantees include institutions of higher education; non-profit organizations; commercial companies, consultants and other accredited entities or individuals with a presence in the U.S. and/or Israel. Preference is given to joint applications submitted as a partnership, joint venture, or other form of collaboration between U.S. and Israeli organizations. It should be clearly understood that the Foundation will take an active role in the performance of each project, not merely in monitoring and financial oversight. At the same time the Foundation may at its option offer assistance in locating appropriate partners for applications it otherwise finds address particularly critical needs, or make the finding of a partner the condition of an award. Furthermore, the Foundation reserves the right to condition any grant on the consolidation of one or more applications into a single project.

The Foundation welcomes applications from organizations that have yet to identify a partner in the other country. These applications may be submitted with a request for Foundation assistance in identifying appropriate partners either in the U.S. or Israel after an award is granted. To be competitive, these applications must include details of partnering requirements and the anticipated role of the partner(s). The application should also provide a timeframe and budget details for partnering activities, as well as appropriate budget allocations for the partners' role. The Foundation reserves the right to consolidate one or more applications into a single project to create an appropriate U.S.-Israel team for conducting a pilot.

#### **2. Conflict of Interest Statement**

All proposing organizations must certify at the time of submission of the application that the performance of the proposed project does not constitute any real or apparent conflicts of interest. The Foundation's policy on conflicts of interest is more fully described in the Foundation's “Code of Conduct” and “Policies and Procedures for the Awarding of Funding Agreements” (available on the Foundation's website or upon request). In short, all proposing organizations must affirmatively certify that no Foundation employee, officer, Board member, Commission member or associate, Foundation review panel member, or any of their agents; any member of his

or her immediate family; his or her partner; or an organization which employs or otherwise engages, or intends to employ or otherwise engage any of the parties indicated herein, has a financial or other direct interest: (i) that would reasonably appear to be affected by the program for which the USISTF funding is sought; nor (ii) in entities whose financial interests would reasonably appear to be affected by the program. All relevant disclosures must be at the time of submission and updated during the period of the award.

### **3. What the Foundation does not fund**

While the Foundation endeavors to maintain a high degree of flexibility in its programming, it observes the following limitations:

- Support is not given to projects solely or primarily focused on research and development of technology or products.
- Projects focusing primarily on routine operating costs or technology or physical infrastructure development are not eligible for consideration under this program.
- Support is not given to projects that solely support the operations of the proposing organizations and do not have a broader application or benefit.
- Support is not given for supplementary funding for otherwise already approved and funded efforts that do not provide a distinct, additional, and new component; nor funding solely for maintenance of existing programs.
- Support is not extended for lobbying, religious, or political activities or programs.

### **4. Inquiries and Frequently Asked Questions**

For further information, you should consult the accompanying “Frequently Asked Questions” (FAQs) and/or contact in writing Dr. Marc Siegel, the RFA Program Manager at email: [siegel@usistf.org](mailto:siegel@usistf.org). Prospective applicants with questions about this RFA are strongly encouraged to communicate about their applications with the RFA Program Manager.

The Foundation invites interested parties to submit informal letters of inquiry or to contact the RFA Program Manager by email. The Foundation welcomes inquiries from all interested parties. All communications with interested parties will be handled directly and only by the RFA Program Manager. Upon the written request of any entity interested in submitting an application in response to this RFA, the RFA Program Manager may conduct face-to-face meetings, teleconferences and correspondence with representatives of any such interested entities. All aspects of the applications are subject to discussions, including costs, technical and substantive plans and methodologies, past performance, and contractual terms and conditions. In addition, the Foundation offers all interested parties programmatic advice for the purpose of obtaining applications of the highest possible quality that most closely fulfill the Foundation’s goals, the objectives of this RFA, and its funding priorities and mission.

The Foundation publishes FAQs and the Foundation’s responses on its website (<http://www.usistf.org>). The Foundation’s responses will become an integral part of this RFA. Interested parties are encouraged to consult the website from time to time prior to the deadline for submission of applications.

### **5. Application Format:**

All applicants must provide the information requested below. Applications that do not provide the required certifications, information, and technical substance; or do not follow the format and submission guidelines, may not be reviewed.

Any information that the applicant desires to maintain confidential must clearly marked as “Confidential and Proprietary”.

Full applications should be emailed to [rpf@usistf.org](mailto:rpf@usistf.org), preferably as PDF, RTF, or MS Word and MS Excel attachments. Electronic versions of the application must be received by the Foundation by 11:00 pm EST on the closing date. A hardcopy version with accompanying diskette or CD containing an electronic version of the application must be received by the Foundation within 7 days of the closing date.

Complete applications must include the following:

**A. “Application Title Page” form.**

**B. Title and Executive Summary** of purpose and objectives, the methodology, and the anticipated results (not to exceed 750 words; attach separate sheet).

**C. Narrative Description of Project (not to exceed 10 typed, Letter-Size (8.5” x 11”), single-spaced pages, 12-point font).** This section is intended to provide you with the flexibility to be creative and does *not* require any specific format for describing your project. However, you should address the following to ensure that grant reviewers can fully comprehend and score your project. Address all criteria in any sequence that best demonstrates the strengths of your project.

- A description of the project, including clear and measurable objectives that will be pursued; specific outcomes expected; and a clear methodology and plan of work describing the activities to be undertaken and deliverables by phase. The thorough discussion in this section should address:
  - Why are you doing this project?
  - What will you be doing?
  - How will you be doing it?
  - Who will be doing it?
  - Where will it be done?
  - How long will it take?
  - How much will it cost?
- A description of the anticipated benefits and enhancement to the private and/or public sectors in the U.S. and Israel.
- A description of how the project supports and enhances the Foundation’s strategic objectives and the specific objectives within the program areas described in Section II above.
- Benefits to the proposing parties and the missions they serve.
- Monitoring and evaluation plan (the indicators and mechanisms to be used to evaluate outcomes and to assess progress).
- Nature of institutional cost-sharing commitments.
- Anticipated follow-up and post project sustainability plan, if any.
- An outline for reporting and disseminating results of how the project met its objectives.

**D. Appendices**

- **Timetable of activities with milestones or completion dates (funding not to exceed 12 months)** of all proposed activities, grouped by phase and specifying results associated with each phase to be met before funding for the next phase is released.
- **Detailed line-item budget and narrative to explain figures presented in budget charts using the attached budget form.** Budget charts should provide a detailed line-item breakdown (Sheet #2) of personnel, fringe benefits, travel, supplies, other direct costs, indirect costs, and totals. The budget should clearly indicate the grant funds and confirmed cost-share designated. If the proposed project is a component of a larger program, identify other funding sources for the application and indicate the specific funding to be provided by component of a larger program, identify other funding sources for the application and indicate the specific funding to be provided by those sources. **By activity phase, provide a budget narrative.**
- An organization with an audited indirect cost rate negotiated with federal government agency should include a copy of the cost-rate agreement as an addendum to the budget.
- If appropriate, a request for Foundation assistance in identifying appropriate partners either in the U.S. or Israel, including details of partnering requirements and the anticipated role of the partner(s). Your work plan must provide a clear description of your partner’s role and the budget must also include appropriate funding for your partner.
- **Information about the organization(s) seeking funds**, including institutional background, qualifications of main project personnel, its staff, board of directors, legal classification, history and accomplishments, and an annual report (provide web address only if this is available electronically), if available.
- **Resumes** (not more than two pages) of the project director(s) and other key personnel involved.
- **Signed letters of support** from the directors, presidents, chancellors, rectors, or chief executive or administrative officers of the cooperating institution(s) and organization(s) in the U.S. and Israel.

**Note: Extraneous attachments beyond the stated appendices will not be read nor taken into consideration.**

## 6. Funding Amounts and Cost-sharing:

The Foundation will consider grant request amounts of up to \$200,000. During this current round of grant application review, the Foundation anticipates making multiple awards, up to a maximum total allocation of \$1,000,000. Preference will be given to applicants who match a minimum of 50% the Foundation's grant with their own funds or with funds from other sources.

Preference is given to applicants proposing to conduct pilots at a number of different sites and to studies that take place in parallel in the US and Israel.

The Foundation gives preference to programs that involve higher percentage of cost-sharing, which may be in the form of allowable direct or indirect costs. The recipient of an award must maintain written records to support all allowable costs that are claimed as its contribution to cost participation, as well as costs to be paid by the Foundation. Such records are subject to audit. The basis for determining the value of in-kind contributions must be in accordance with the Foundation's Policies on Cost Allowability and should be described in the application. In the event the recipient does not meet the minimum amount of cost-sharing as stipulated in the recipient's budget, the Foundation's contribution will be reduced in proportion to the recipient's contribution.

The commitment of all participants to the proposed project should be reflected in the cost-sharing which they offer in the context of their respective institutional capacities. Although the contributions offered by U.S. and Israeli institutions with relatively few resources may be less than those offered by applicants with greater resources, all participating institutions should identify appropriate cost-sharing. These costs may include estimated in-kind contributions.

Preference is given to applicants proposing to waive or substantially cost-share indirect expenses in order to utilize the highest possible proportion of funds for direct program costs.

All contributions, including cash and third party in-kind, shall be accepted as part of the recipient's cost sharing or matching when such contributions meet all of the following criteria.

- Are verifiable from the recipient's records.
- Are not included as contributions for any other federally assisted project or program.
- Are necessary and reasonable for proper and efficient accomplishment of project or program objectives.
- Are allowable under the applicable cost principles.
- Are not paid by the Federal Government under another award, except where authorized by Federal statute to be used for cost sharing or matching.
- Conform to other provisions of this announcement, as applicable.

## 7. Program Duration:

Projects must begin within 60 days of the signing of the Foundation's standard Funding Agreement. The duration of any project should not exceed 12 months.

## 8. Application Deadline

Full applications should be emailed to [rpf@usistf.org](mailto:rpf@usistf.org), preferably as PDF (recommended), RTF, or MS Word and MS Excel attachments. Electronic versions of the application must be received by the Foundation by 11:00 pm EST on the closing date. In addition to the email submission of the application, a hardcopy version with accompanying diskette or CD containing an electronic version of the application must be received by the Foundation within 7 days of the closing date. **Applications must be received via email by July 15, 2004.**

## 9. Review and Selection Process

The selection procedure for awards is a multi-step process based on criteria listed in Section III.10. Although more fully described in the Foundation's "Policies and Procedures on the Awarding of Funding Agreements" and "Application Evaluation Process" documents (available on the Foundation's website or upon request) the process involves the following:

A. Step One: Applications are screened by the Foundation to assure compliance with basic requirements and guidelines, including the certification on conflicts of interest referred to in Section III.2, above, and to eliminate applications that do not meet the threshold Project and Eligibility Requirements listed above.

Preliminary screening criteria include:

- Administrative Screening. Applications will be screened to determine responsiveness to the specific requirements of the RFA. Non-responsive applications will be returned to the proposer without further consideration. A application will be deemed ineligible for consideration if:
  1. It does not fully adhere to the guidelines established in this document and/or the Foundation's Policies and Procedures in Awarding Funding Agreements.
  2. It is not received by the deadline.
  3. It is not submitted by a U.S. or Israeli entity.
  4. One of the partner institutions is ineligible.
  5. Funds requested for expenses incurred before or after specified dates of the grant.
  6. Application is inconsistent with the USISTF conflicts of interest policy.
  7. Projects designed to advocate religious or political views.
- Technical Screening. The following technical screening criteria will be applied to applications. If the answer to any of the questions below is "NO", the application will be returned to the proposer without further consideration.
  1. Does the application provide sufficient technical substance to enable review?
  2. Does the application fall within the scope of program objectives as delineated in Section II. "Integrated Security Management Systems Program Objectives"

B. Step Two: A Bi-national Application Review Panel consisting of U.S. and Israeli subject matter experts will review the applications for technical and substantive merit. The applications will be evaluated and ranked in conformity with the evaluation criteria set forth in Section III.10 below, utilizing point scores and written critiques. Review Panel members may request that the Foundation seek clarifying information from any applicant organization. A list of ranked finalists is submitted to the Foundation for final review.

C. Step Three: Referred to as the "selection of awardees," the Foundation's Board of Directors or Official Selection Committee selects funding recipients from among the finalists, based upon the rank order of the applications. Although technical and economic value is paramount in this RFA, a final best-value analysis may be performed, taking into consideration the results of the technical and substantive evaluation, cost and past performance analyses, and ability to complete the work within the Foundation's required schedule, as appropriate. The Foundation reserves the right to make awards to the best advantage of the Foundation, all factors considered. The decision of the Foundation's Board or Official Selection Committee is not open to appeal. Applicants not selected will be notified appropriately.

D. Step Four: After the Foundation's Board reviews the evaluation results and makes decisions concerning approval or rejection, the final funding decision is subject to ratification of the US-Israel Science and Technology Commission.

## **10. Application Evaluation and Selection Criteria**

In its grant making process, the Foundation is particularly interested in:

- Supporting innovative outcome-based approaches that address bilateral security needs.
- Applications that build a broad-based self-sustaining infrastructure for U.S-Israel collaboration and improve operational efficiency and/or competitiveness.
- Developing approaches that can generate long-term support from other sources or that can become self-sustaining.
- Programs and activities that lead to measurable benefits for both Israel and the U.S.
- New Integrated Security Management Systems initiatives that may not be adequately addressed or supported by existing governmental institutions or other funding entities.
- Applications submitted in collaboration between or among US and Israeli entities.
- Applications that supplement the Foundation's grant with matching funds.
- Applications that promote the Foundation's strategic objectives.

Grant applications are evaluated based on the following criteria:

**% of Total**

**A. Scientific, Technical and/or Economic Merit of the Application**

**55%**

- Quality and innovativeness of the proposed program.
- Feasibility of the project (i.e. are the objectives realistic)?
- Coherence of project plan, clarity of vision and measurability of outcomes and deliverables.
- Extent application meets needs not adequately addressed by other government institutions or other funding entities.
- Clear and concise, well organized application.

**B. Qualifications of the Proposing Organizations, Level of Partnership and Commitment**

**20%**

- Quality and appropriateness of the organization's management and other resources.
- Previous experience in implementing one or more of ISO 9001 (quality management), ISO 14001 (environmental management), BSI 18001 (occupational health and safety) standards and the new NFPA 1600 (disaster/emergency management and business continuity programs) standards.
- Level of organizations' commitment as demonstrated by previous experience in subject area.
- Organizations' staff quality and expertise to carry out the proposed program.
- Strategic fit between/among the proposing organizations in terms of composition of participants and existing relationships among the parties.
- Likelihood of continued cooperation between/among partners beyond project completion.
- Level of collaboration between U.S. and Israeli organizations and relative responsibilities and budgets of each organization.
- Ability of the organizations to market project activities to a wide-clientele base.

**C. Broad and Enduring Significance of Application Objectives**

**10%**

- Extent to which the application meets Foundations goals and objectives.
- Sustainability plan.
- Mutuality and quality of benefit to U.S. and Israel.
- Extent of measurable benefits and plan to assess project success.
- Broad benefits to broad spectrum of the public and private sectors in the U.S. and Israel
- Impact greater than individual entities and in more than a single locality.
- Plan for dissemination of results and to create long-term sustainable project.
- Long-term benefit to the Foundation and its strategic objectives.

**D. Matching resources contributed by the Proposing Organization(s)**

**15%**

- Contribution of personnel, equipment, facilities, and matching funds
- Relevancy of matching resources and level of commitment

**IV. Funding Agreements, Reporting, and Monitoring:**

**1. Funding Agreement**

Funding will be made directly to the organization(s) selected for awards in accordance with the terms and conditions of the Foundation's standard Project Funding Agreement, which is available on the Foundation's website or upon request. The Foundation reserves the right to negotiate with applicants selected to receive awards over the cost and scope of the proposed project; to seek consolidation of one or more applications into a single project; or to require applications to add or delete a task(s) in order to improve the probability of success and the fulfillment of the Foundation's goals and objectives.

To the extent that an application selected is intended or projected to generate income to the participants, the Foundation reserves the right to negotiate an equitable cost recovery formula to share any such income.

## **2. Cost Allowability**

Foundation funds may only be used for costs that are allowable under the Foundation's Policies on Cost Allowability, which are available on the Foundation's website or upon request.

## **3. Payment Schedule**

Payment schedules are included in each Funding Agreement. In general, payments are contingent upon submission and review of quarterly reports. At least 10% of the grant may be reserved pending the submission and approval of a final project report.

## **4. Project Monitoring and Reporting**

The Foundation monitors all grants and grant reports and makes site visits as appropriate. Quarterly progress reports are required within 15 days of quarter-end. Reports must be submitted in writing addressing specific milestones identified in the application timeline. The Foundation views itself as an active partner in each project and therefore may participate in project planning and implementation, at its discretion to enhance the prospects for success. At the conclusion of the project, a final report (both electronic and hardcopy versions) must be submitted by the grantee(s) within 30 days of project completion, including outcome measures and recommendations for next steps. Reports should preferably be submitted as a combined report where more than one organization is involved.

A publishable two-page project summary should be provided along with the final report for dissemination by the USISTF.

## **5. Other Requirements**

- A. Each grantee will comply with all applicable laws and regulations of the United States of America or the State of Israel according to the residence of each participant, and will apply for and obtain all licenses and permits necessary for carrying out its work under the Funding Agreement.
- B. A false statement on an application is grounds for denial or termination of funds and appropriate legal recourse.
- C. The role of the Foundation must be highlighted in all public activities and publications. The USISTF logo should be displayed and a written acknowledgement to the specific award given in all public activities and publications.
- D. Preference will be given to applications that include an active role and participation of a USISTF representative at application-related conferences, seminars, and/or workshop activities.
- E. Please refer to the Frequently Asked Questions (FAQs) for further clarifications, located on the Foundation web site: <http://www.usistf.org>

**U.S.-Israel Science & Technology Foundation -- USISTF**  
**1130 17th St. NW, Suite 312 Washington D.C., 20036**  
**Phone: 202-419-0430 Fax: 202-419-0435**  
**URL: <http://www.usistf.org> Email: [rfp@usistf.org](mailto:rfp@usistf.org)**

For further information, you should contact in writing Dr. Marc Siegel, the RFA Program Manager at email: [siegel@usistf.org](mailto:siegel@usistf.org).